



Healthcare Leadership In a Time of Accelerating Change

Solutions for Value, Safety, and Patients



*The 22nd Annual
**Yale Healthcare
Conference***

April 17th, 2026

Edward P. Evans Hall
Yale School of Management
165 Whitney Avenue
New Haven, CT 06511



WELCOME TO THE 22ND ANNUAL YALE HEALTHCARE CONFERENCE

We are a graduate student-run conference at Yale, bringing together current and future healthcare leaders to fearlessly think, talk, and inspire the future of healthcare. Over 500 students, distinguished academics, and industry leaders come together to imagine and discover ideas to improve our healthcare system for the better. Each year, we host over 50 distinguished speakers, including keynote speakers, executive panels, breakout sessions, and a cocktail networking reception that serves as a nexus of conversations and community.

In recognition of this being the 22nd Annual Yale Healthcare Conference, we are proud to share that the theme for this year's conference is:

Healthcare Leadership In a Time of Accelerating Change *Solutions for Value, Safety, and Patients*

Healthcare is entering a period of rapid transformation, shaped by advances in technology, evolving policy landscapes, rising costs, and changing patient expectations. This year, we examine the leadership, business, regulatory, and technological challenges redefining healthcare in 2026, and bring together leaders across healthcare, policy, technology, and life sciences to explore how organizations can advance value, safety, and truly patient-centered care.

TABLE OF CONTENTS

Conference Map	9
Conference Menu	11
Conference Agenda	12
Dean Welcome Messages	13
Kerwin K. Charles, Dean of the Yale School of Management	
Megan L. Ranney, Dean of the Yale School of Public Health	
Nancy J. Brown, Dean of the Yale School of Medicine	
Co-Chair Welcome Message	17
The Executive Committee	18
The John D. Thompson Visiting Fellow Award	19
Past John D. Thompson Awardees	20
John D. Thompson Fellow Keynote Session	21
Dr. Farzad Mostashari	
Afternoon Keynote Session	22
Dr. Ingrid T. Katz	
Executive Panel Session	23
Moderated by Dr. Robert Galvin	
Breakout Sessions	24
A Special Thank You	34
Feedback Form	38

WE'RE RAISING HEALTH FOR MORE PEOPLE IN NEW YORK THAN ANYONE

MORE EXPERTS. DEEPER INSIGHTS.

NEWER BREAKTHROUGHS.

With more experts across all specialties working together, we're Raising Health for more people in New York than anybody.



NorthwellSM

RAISE  **HEALTH**

SOLVING THE GREATEST CHALLENGES IN HEALTHCARE

MORE EXPERTS.
DEEPER INSIGHTS.
NEWER BREAKTHROUGHS.

With more experts across all specialties working together, we're Raising Health for more people in New York than anybody.





LUMINARY SPONSOR ANNOUNCEMENT

LUMINARY SPONSOR



Northwell
Health®

We are thrilled to announce our continued partnership with Northwell Health!

As our Luminary Sponsor, Northwell will contribute \$150,000 to Yale Healthcare Conference over the next 3 years.

This contribution will support the Conference in becoming a completely self-sustaining conference.

We extend our heartfelt gratitude to Northwell Health for their unwavering support in elevating the conference's experience and driving impactful change in the future of healthcare.

THANK YOU TO THE 2026 YHC SPONSORS

Luminary Sponsor



Northwell
Health®

GOLD SPONSOR



SILVER SPONSOR



**Yale SCHOOL OF
PUBLIC HEALTH**

BRONZE SPONSORS

manatt



F/PRIME

Yale SCHOOL OF MEDICINE
Office of Development and Alumni Affairs

ASSOCIATE SPONSORS

**YALE
VENTURES**



YHC also thanks the Yale School of Management for providing the event space and resources necessary to run this conference.

Proactive
Partnership.
Proven
Impact.

At Syneos Health[®], our deep experience gives us a clear understanding of the challenges involved in bringing new therapies to market. Our team of experts across clinical development and commercial delivery works together to reduce uncertainty and navigate the complexities of product development. Partnering with us means gaining a forward-thinking ally focused on accelerating progress, reducing risk and delivering therapies to patients faster.

Discover the impact of a proactive partnership. See how we can support you at syneoshealth.com.

Transforming health.

Manatt Health integrates legal and consulting services to better meet the complex needs of clients across the health care system.

Combining firsthand experience in shaping public policy, sophisticated strategy insight, deep analytic capabilities and legal excellence, we provide uniquely valuable professional services to the full range of health industry players.

Manatt, Phelps & Phillips, LLP manatt.com

F-PRIME

Proud sponsors of the **Yale Healthcare Conference**

Connecting Minds, Driving Innovation.

F-Prime is a global venture capital firm investing in life sciences, healthcare, and technology. **F-Prime** works closely with entrepreneurs and academics to create innovative solutions to some of the worlds most significant challenges in healthcare and technology.








Founded by serial entrepreneur and Yale alum Kevin Ryan, **AlleyCorp** is a New York-based venture capital firm that incubates and invests in transformative companies across healthcare, AI, consumer tech, enterprise software, deep tech & robotics, economic infrastructure, and more.

As one of the most active early-stage investors in New York, **AlleyCorp** focuses on investments at the incubation, pre-seed, seed and Series A stages. For more information, please visit alleycorp.com.

CONFERENCE MAP

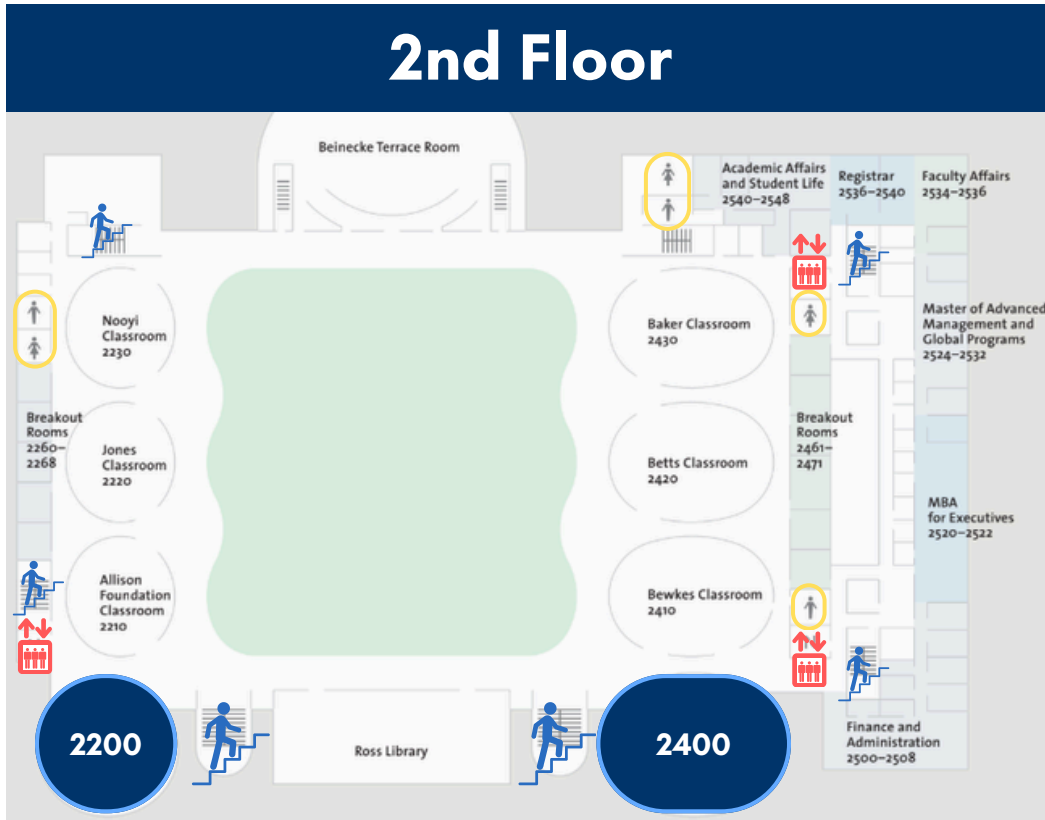
KEY

-  = Main Session
-  = Breakout Session
-  = Bathroom
-  = Stairs
-  = Elevator

1st Floor



CONFERENCE MAP



CONFERENCE MENU

CONTINENTAL BREAKFAST

*Assorted Muffins, Eggs, Whole Fresh Fruit
Vegan Cocojune Yogurts
Orange Juice, Coffee, Tea and Fruit Infused Spa Water*

Morning Coffee Break

*Chocolate & Nut and Tropical Fruit Trail Mix Packs
Assorted Greek Yogurts, Whole Fresh Fruit
Coffee, Tea and Fruit Infused Spa Water*

LUNCH

*Boxed Lunches (GF/V/VG available)
Assorted Sandwich Choices with Kettle Chips, Whole Fruit
Cookie, Bubly Seltzers, Fruit Infused Spa Water*

Afternoon Coffee Break

*Lesser Evil Popcorn
Assorted Granola Bars and Fresh Fruit
Coffee, Tea and Fruit Infused Spa Water*

COCKTAIL RECEPTION Hosted by La Cucina

Charcuterie Table

*Assorted Cheeses, Crackers, Fresh Fruit
Fresh Vegetables, Hummus, and Dried Fruits*

Tapas

*Herb Stuffed Mushrooms
Brie & Raspberry Tartlets
Coconut-Lime Skewers
Cocktail Meatballs
Shrimp & Basil Wonton
Spinach & Artichoke Philo Cups (V)
Toasted Pita Rounds with Hummus & Eggplant Tapanade (V)*

Refreshments

Beer, White Wine, Soft Drinks, and Sparkling Waters

CONFERENCE AGENDA

FRIDAY — APRIL 17TH, 2026

Registration & Breakfast

7:30 AM - 8:30 AM | Student Commons

Opening Remarks

8:30 AM - 9:00 AM | Zhang Auditorium

John D. Thompson Fellow Keynote with Dr. Farzad Mostashari

9:00 AM - 10:00 AM | Zhang Auditorium

Morning Coffee Break

10:00 AM - 10:15 AM | Student Commons

Morning Breakout Sessions

10:15 AM - 11:30 AM

- **Session 1** - Who Decides the Future: FDA, CDC, NIH Authority in a Politicized Healthcare System
 - **Room 4400**
- **Session 2** - The Price of Personalization Using Big Data: Leveraging AI technology for the Patient Experience
 - **Room 2200**
- **Session 3** - Paying for Progress: Gene Therapies, GLP-1s, and Platform Science
 - **Room 4410**
- **Session 4** - Transforming Women's & Maternal Health: Leadership and Empowerment
 - **Room 2400**

Lunch & Networking

11:30 AM - 12:30 PM | Shen Courtyard

Executive Panel with Dr. Galvin

12:30 PM - 2:00 PM | Zhang Auditorium

Afternoon Coffee Break

2:00 PM - 2:15 PM | Student Commons

Afternoon Breakout Sessions

2:15 PM - 3:30 PM

- **Session 5** - Innovations for Global Health: Building Global Equitability and Access in Conflict
 - **Room 2400**
- **Session 6** - From Sickcare to Signal Detection: Early Diagnostics & Population Screening at Scale
 - **Room 4410**
- **Session 7** - Climate Change and Resilience: Forward-Thinking Solutions
 - **Room 2200**
- **Session 8** - Aging in America, Rebuilt for Home: Tech-Enabled Long-Term Care
 - **Room 4400**

Afternoon Keynote with Dr. Ingrid T. Katz

3:30 PM - 4:30 PM | Zhang Auditorium

Closing Remarks

4:30 PM - 5:00 PM | Zhang Auditorium

Reception

5:00 PM - 6:30 PM | Snyder Forum

YALE SCHOOL OF MANAGEMENT DEAN WELCOME MESSAGE

Kerwin K. Charles, PhD

Indra K. Nooyi Dean

Frederic D. Wolfe Professor of Economics, Policy & Management

Yale School of Management



Welcome to the Yale School of Management and to the 22nd annual Yale Healthcare Conference. This continued annual tradition brings together not only students and faculty from across Yale's Schools of Management, Medicine, and Public Health, but also public policy leaders, private healthcare companies, and academic researchers.

Healthcare sits at the intersection of innovation and implementation, markets and mission, and policy and practice. At Yale SOM, where our mission is to educate leaders for business and society, we believe that enduring progress requires rigorous analysis, principled leadership, and collaboration across disciplines and sectors.

This year's theme, *Healthcare Leadership in a Time of Accelerating Change*, reflects that commitment and seeks to engage questions that matter: how to deliver higher-value care, build resilient systems, evaluate new technologies responsibly, and align incentives so that quality, access, and equity improve together.

On behalf of the Yale School of Management, I thank our organizers, speakers, sponsors, and attendees for their continued efforts and commitment to this longstanding cross-school and cross-sector collaboration.

Sincerely,
Kerwin Charles

YALE SCHOOL OF PUBLIC HEALTH DEAN WELCOME MESSAGE

Megan L. Ranney, MD, MPH, FACEP

C.-E. A. Winslow Professor of Public Health
Dean, Yale School of Public Health



Dear Participants,

On behalf of the Yale School of Public Health, I'm honored to welcome you to the 22nd Annual Yale Healthcare Conference.

Year after year, I am inspired by the transformative nature of this student-run conference. This year is no exception, as we navigate a world that is changing fast. My training has taught me that genuine impact and agency are within our reach, and while creating a better healthcare system presents challenges, it is undoubtedly achievable.

Recently, I have been reflecting on the role of trust in public health. At YSPH, our research consistently reveals that trust affects everything from vaccination to mortality rates. As we explore innovative solutions at this year's conference, let us also consider the trust-filled future we aspire to create in public health and healthcare.

At YSPH, our vision is to link science and society. Together, we can imagine and work towards a future that brings positive change to communities worldwide.

Thank you to everyone who made this year's conference possible, and a special thanks to the Conference co-chairs Sydney Kang, Casey Ma, and Thaniya Shankar, as well as to faculty leader Dr. Howie Forman, for all their efforts in making this important day such a success.

Sincerely,
Megan L. Ranney, MD, MPH, FACEP



YALE SCHOOL OF MEDICINE DEAN WELCOME MESSAGE

Nancy J. Brown, MD

C.N.H. Long Professor of Internal Medicine

Jean and David W. Wallace Dean of Yale School of Medicine



Dear Participants,

It is my pleasure to welcome you to the 22nd Annual Yale Healthcare Conference, “Healthcare Leadership in a Time of Accelerating Change.”

This year’s conference addresses the rapid transformation of healthcare and invites us to consider who is shaping what comes next—and how we can deliver care that is more accessible and more responsive to patients’ needs and experiences.

This focus closely aligns with Yale School of Medicine’s mission, which emphasizes developing creative leaders in medicine and advancing discovery and innovation to meet moments of change like the one we are experiencing now. We are proud to partner with our colleagues at the Schools of Management and Public Health in bringing this event to life.

On behalf of the School of Medicine, I extend my sincere thanks to the students, sponsors, collaborators, volunteers, and speakers who make this conference possible—and to you, our participants, for your continued engagement and commitment to shaping the future of healthcare.

Sincerely,
Nancy J. Brown, MD



Shaping the Future of Public Health

Linking Science & Society

At the **Yale School of Public Health**, we recognize that the speed and pace of change is not negotiable. What is negotiable is who we are in this moment. We are pursuing transformative innovations to link science and society, making public health foundational to communities everywhere.



Yale SCHOOL OF PUBLIC HEALTH
YSPH.YALE.EDU

The Yale Healthcare Conference extends its gratitude to the **Yale School of Management**, including **Yale SOM Hospitality**, for generously providing the venue and resources essential to making this event possible.



Yale SCHOOL OF
MANAGEMENT



SUPPORTING STUDENTS
AND ALUMNI THROUGHOUT
THEIR JOURNEY AT YALE
AND BEYOND.

FOLLOW US:

FACEBOOK / [YaleMedicineAlumni](#)

INSTAGRAM / [yalemedalumni](#)

LINKEDIN / [yale school of medicine alumni](#)



Yale SCHOOL OF MEDICINE
Office of Development and Alumni Affairs

YHC CO-CHAIRS WELCOME MESSAGE

Sydney Kang, MPH '26 | Chair

Casey Ma, MBA/MPH '26 | Co-chair

Thaniya Shankar, MBA/MPH '27 | Co-chair



Dear Esteemed Attendees,

On behalf of the entire Yale Healthcare Conference team, it is our pleasure to welcome you to the 22nd Annual Yale Healthcare Conference. We are truly grateful to have you join us for this entirely student-led conference. This year's theme, "Healthcare Leadership in A Time of Accelerating Change: Solutions for Value, Safety, and Patients," pushes us towards deeper examination of the constantly shifting landscape around the healthcare industry. We are in a time of rapid change, and it's our responsibility as healthcare leaders, present and future, to understand our role in this diverse industry.

We are honored to be joined today by an exceptional group of keynote speakers, panelists, moderators, and sponsors representing academia, industry, public health, policy, clinical practice, and more. Your perspectives and expertise are what make this conference a vibrant forum for a meaningful network. We are deeply grateful for your invaluable contributions in shaping our conversations and providing insights that will guide our shared efforts to navigate and transform the evolving healthcare landscape.

Whether you are here to learn, share, connect, or be inspired, we hope today sparks insightful conversations and lasting collaborations. We are thrilled to have you with us as we explore how our role as healthcare leaders has grown and evolved. Welcome, and thank you for being part of this journey.

All the best,

Sydney Kang | Chair | MPH '26

Casey Ma | Co-Chair | MBA/MPH '26

Thaniya Shankar | Co-Chair | MBA/MPH '27

THE EXECUTIVE COMMITTEE

CO-CHAIRS



Sydney Kang
Chair | MPH '26



Casey Ma
Co-Chair | MBA/MPH '26



Thaniya Shankar
Co-Chair | MBA/MPH '27

CONTENT COMMITTEE



Aman Rai
Chair | MBA '27



Kayla Sohn
BS/MPH '27



Kyle Feliciano
MD '27



Johnny Zhou
MPH '27

LOGISTICS COMMITTEE



Arushi Dixit
Chair | MBA '27



Mary Price
MPH '27



Matthew Kanzler
MD/MBA '27



Phil Xu
MPH '27



Zoe Vaz
MPH '27

FINANCE COMMITTEE



Melissa Tempest
Chair | MPH '27



Ali Albowaidey
MPH '27



Chloe Chen
MPH '27



Swarnima Bhattacharya
AP-MPH '26

MARKETING COMMITTEE



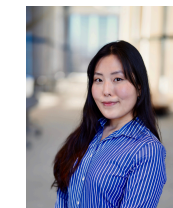
Amber Tran
Chair | MS '26



Arwen Chen
MPH '26



Serena Slim
MPH '27



So Yon Jun
AP-MPH '26

THE JOHN D. THOMPSON DISTINGUISHED VISITING FELLOW AWARD



John D. Thompson (1917-1992) was a Professor at Yale's Schools of Nursing, Medicine, and Public Health, and is perhaps best known for his role in the development of Diagnosis Related Groups (DRGs) for hospital reimbursement. A true innovator, Professor Thompson was an early advocate for the application of quantitative data in health policy formulation. Today's healthcare management students and leaders continue to be inspired by his compassion for patients, dedication to research, and belief in the power of data. The John Devereaux Thompson Academic Development Fund was created in his honor.

The faculty, students, and alumnae of the Health Management Program at the Yale School of Public Health are proud to celebrate and honor the memory of Professor John D. Thompson with the John D. Thompson Distinguished Visiting Fellow Award.

This award pays tribute to Professor Thompson's contributions as an educator, researcher, and mentor in health administration, including his pioneering work in healthcare finance and hospital quality of care.

**This year, we are pleased
to present this award to**

Farzad Mostashari, MD, ScM

PREVIOUS JOHN D. THOMPSON FELLOW AWARDEES

Andrew Bhak	2025
Ingrid M. Nembhard	2024
Mary-Ann Etiebet	2023
Jaewon Ryu	2022
Pamela Sutton-Wallace	2021
Katherine Biacker	2020
Vivian Pinn	2019
Marna P. Borgstrom	2018
Patrick Conway	2017
Lean Binder	2016
Harlan Krumholz	2015
Elizabeth Bradley	2014
Carolyn Clancy	2013
Robert Galvin	2012
Cheryl Scott	2011
Don Berwick	2010
Ira Magaziner	2009
Martin Sepulveda	2008
Cleve Killingsworth	2007
Patrick Charmel	2006
Joseph Zaccagnino	2005
Nancy Johnson	2004
Gail Wilensky	2003
Elaine Ullian	2002
Gail Warden	2001

**The Yale Healthcare Conference would like to thank
Professor John D. Thompson and the Thompson Family for continuously
supporting the Yale Healthcare Conference since its inception.
We are extremely grateful for your support.**

J.D. THOMPSON FELLOW AWARDEE & MORNING KEYNOTE SPEAKER

FARZAD MOSTASHARI, MD, ScM

Chief Executive Officer and Co-Founder, Aledade



Farzad Mostashari, MD, ScM, is the co-founder and CEO of Aledade, a physician-led, national leader in value-based care whose mission is to deliver better health, better care and lower costs, creating a health care system that is good for patients, good for practices and good for society.

Dr. Mostashari's long-term vision for Aledade, a public benefit corporation, is rooted in the belief that primary care doctors are best positioned to lead health care reform across the United States and earn shared savings for proactively managing the quality and total cost of patient care. Under Dr. Mostashari's leadership, Aledade helps more than 3,000 primary care organizations in 46 states and the District of Columbia improve patient outcomes and achieve financial success by keeping people healthy.

Dr. Mostashari's extensive health care policy background is highlighted by his significant roles before founding Aledade, where he contributed to national health information technology (IT) and payment reform efforts. Previously, Dr. Mostashari served as the National Coordinator for Health IT at the U.S. Department of Health & Human Services (HHS). Dr. Mostashari also has served as a visiting fellow at the Brookings Institution's Engelberg Center for Health Care Reform, where he advised on payment reform and delivery system transformation. Dr. Mostashari currently serves as the chair of the board of directors for Resolve to Save Lives, a global health organization focused on accelerating action against the world's deadliest health threats.

Dr. Mostashari frequently speaks on health policy and technology adoption to improve public health. He earned a Bachelor of Arts in Biochemistry from Harvard University, a Master of Science in Population Sciences from the Harvard School of Public Health, and a Doctor of Medicine from the Yale School of Medicine.

AFTERNOON KEYNOTE SPEAKER

INGRID T. KATZ, MD, MHS

Director of Yale Institute for Global Health



Dr. Ingrid T. Katz is a nationally recognized physician-scientist and Director of the Yale Institute for Global Health. In this role, she leads the expansion of global health research, clinical, and educational initiatives across Yale, working in partnership with the Yale School of Medicine, Yale School of Public Health, Yale School of Nursing, and the Jackson School of Global Affairs. She holds a joint appointment in the Yale School of Medicine and Yale School of Public Health.

Dr. Katz also serves as Chief of Evidence and Program Innovation in the Bureau of Global Health Security and Diplomacy at the U.S. Department of State. Trained in infectious diseases, Dr. Katz's global health expertise spans Southern Africa and Southeast Asia, where she has led federally funded initiatives focused on improving HIV care and advancing sustainable, equity-centered health interventions.

For nearly 20 years, she has maintained NIH funding and long-term research partnerships with the University of Cape Town and the University of the Witwatersrand in South Africa. Her work has been recognized by UNAIDS and through her participation as an inaugural member of the Global Council on Inequality, AIDS, and Pandemics. Prior to joining Yale, Dr. Katz spent 16 years on the faculty of Harvard Medical School and served as Associate Faculty Director at the Harvard Global Health Institute, where she co-led efforts addressing major global health threats, including the COVID-19 pandemic and the health impacts of climate change. She has also been deeply committed to mentorship and leadership development, helping to create and fund the LEAD Fellowship supporting women global health leaders from low- and middle-income countries. Her contributions have been recognized with the A. Clifford Barger Excellence in Mentoring Award and the Dean's Award for an Emerging Leader in Women's Careers. Dr. Katz earned her bachelor's degree from Amherst College, a Master of Health Science from the Johns Hopkins Bloomberg School of Public Health, and her medical degree from the University of California, San Francisco.

PUTTING THE PUBLIC BACK IN PUBLIC HEALTH

Recent data indicates that public trust in medical science has declined by approximately 15% over the last ten years. This is a troubling trend that persists even as the field has delivered landmark advances, from mRNA vaccines and GLP-1 agonists to cell and gene therapies. The widening gap between scientific progress and public confidence points to a deeper crisis: the erosion of institutional trust, accelerated by the rapid spread of health misinformation. This executive panel brings together three leading national experts to diagnose the root causes of this skepticism, assess its real-world impact on care delivery, and chart a path toward rebuilding the public's faith in medicine.



EXECUTIVE MODERATOR

Robert Galvin, MD, MBA

Executive Advisor, The Blackstone Group;
CEO, The Right Doctor;
Professor Adjunct of Medicine and Health Policy,
Yale School of Medicine;
Advisory Board Member, Yale Healthcare Conference

EXECUTIVE PANELISTS



Megan Ranney MD, MPH, FACEP

Dean of Yale School of Public Health; C.-E. A. Winslow Professor of Public Health; Professor of Emergency Medicine at Yale University



Rachael Bedard, MD

Physician and contributing opinion writer for The New York Times



Reed Tuckson, MD, FACP

Managing Director of Tuckson Health Connections, LLC



BREAKOUT SESSIONS

Morning Sessions

10:15 - 11:30 AM

- Session - 1** Who Decides the Future: FDA, CDC, NIH Authority in a Politicized Healthcare System
- Session - 2** The Price of Personalization Using Big Data: Leveraging AI technology for the Patient Experience
- Session - 3** Paying for Progress: Gene Therapies, GLP-1s, and Platform Science
- Session - 4** Transforming Women's & Maternal Health: Leadership and Empowerment

Room 4400

Room 2200

Room 4410

Room 2400

Afternoon Sessions

2:15 - 3:30 PM

- Session - 5** Innovations for Global Health: Building Global Equitability and Access in Conflict
- Session - 6** From Sickcare to Signal Detection: Early Diagnostics & Population Screening at Scale
- Session - 7** Climate Change and Resilience: Forward-Thinking Solutions
- Session - 8** Aging in America, Rebuilt for Home: Tech-Enabled Long-Term Care

Room 2400

Room 4410

Room 2200

Room 4400

Who Decides the Future: FDA, CDC, NIH Authority in a Politicized Healthcare System

In an era of political polarization, the scientific authority of the FDA, CDC, and NIH is increasingly tested in the court of public opinion. This panel explores how these agencies balance evidence, ethics, and political pressure while shaping the future of U.S. healthcare. Speakers will examine what legitimacy, independence, and public trust look like in a rapidly shifting policy landscape.

Keywords: Health Policy, Regulatory Affairs



MODERATOR

Farzad Mostashari
MD, ScM

Co-founder and CEO of Aledade;
Chair of the Board of Directors for Resolve to Save Lives;
Co-Chair of the Health Evolution Summit;
Former National Coordinator for Health IT at the Department of Health and Human Services

PANELISTS



Sejal Hathi
MD, MBA

Director of the Oregon Health Authority



Reshma Ramachandran
MD, MPP, MHS

Assistant Professor of Medicine at Yale; Co-Director of the Yale Collaboration for Regulatory Rigor, Integrity, and Transparency



Jason L. Schwartz
PhD

Associate Professor of Public Health (Health Policy); Associate Professor in the History of Medicine, and Associate Professor in the Institution for Social and Policy Studies

The Price of Personalization Using Big Data: Leveraging AI technology for the Patient Experience

As artificial intelligence and large-scale health data increasingly shape consumer health experiences, personalization promises more tailored, patient-centered care, with trade-offs. Panelists may discuss when and how “big data” should be leveraged for organizational (eg: operational management) and individual health insights (eg: nutrition tracking, calorie monitoring, and diet recommendations), as well as the role payers can play in improving population health, identifying care gaps, incorporating lab data, and monitoring adverse drug reactions. The discussion may also explore the limitations of algorithm-driven personalization and the risk of over-optimization in sensitive health contexts in an era shaped by social media trends and digital health platforms.

Keywords: Artificial Intelligence, Big Data, Personalized Care, Quality Improvement, Digital Health



MODERATOR

Xiaoyan Huang
MD, MHCM, FACC, FACP

Chief Medical Officer of the High Performing Network of Oregon

PANELISTS



Bhramar Mukherjee
PhD, MS

Senior Associate Dean of Public Health Data Science and Data Equity at Yale; Anna M.R. Lauder Professor of Biostatistics; Professor of Epidemiology and of Statistics and Data Science



Jan-Felix Schneider
MSc

Co-Founder and CEO of Arlo



Prathibha Varkey
MBBS, MBA

President of Mayo Clinic Health System

Paying for Progress: Gene Therapies, GLP-1s, and Platform Science

This panel focuses on what it would take to make early diagnostics mainstream without triggering runaway downstream costs: (1) the right clinical evidence standards and real-world validation, (2) practical implementation inside health systems (false positives, follow-up pathways, capacity), (3) reimbursement and guideline engines (USPSTF/CMS/payers), and (4) a clear regulatory path across federal bodies (e.g., FDA for diagnostics/devices).

Keywords: Early Detection, Population Screening, Preventive Care, Health Economics



MODERATOR

Luca Maini
PhD

Assistant Professor of Health Care Policy at Harvard Medical School

PANELISTS



Michael Hund
MBA

CEO of Epidermolysis
Bullosa Research
Partnership (EBRP)



Kasia Lipska
MD, MHS

Associate Professor of
Endocrinology at the Yale
School of Medicine;
Affiliated Faculty, Yale
Institute for Global Health



Anup Sabharwal
MD, MBA, FACC, FACE, FESC, FAHA, FASPC, FNLA

VP, Head of Research &
Development and Scientific
Strategy at Syneos Health

Transforming Women's & Maternal Health: Patient Experience and Empowerment

This session explores the breakthroughs reshaping how we understand pregnancy, maternal outcomes, reproductive justice, and sex-specific medicine, placing women's voices, biology, and lived experience at the center of discovery. Panelists will discuss how equitable research, community engagement, and redesigned care models can transform outcomes across the life course.

Keywords: Maternal Health, Reproductive Justice, Patient-Centered Care, Health Equity



MODERATOR

Nicola Hawley
PhD

Associate Professor of Epidemiology at Yale; Associate Director for Dissemination and Implementation Science at Yale Center for Clinical Investigation

PANELISTS



Wendy Barr
MD, MPH, MSCE, FAAFP

Founding Residency Program Director for the Yale Family Medicine Residency Program



Bridget Basile
PhD, MA, RN, FNP-BC

Assistant Professor in Nursing at Yale; Lab Director of Asteria Lab at Yale School of Nursing



Valerie Thomas
MEd

Senior Vice President and Head of Patient Advocacy and Engagement at Comanche Biopharma

Innovations for Global Health: Building Global Equitability and Access in Conflict

In today's global landscape, marked by escalating conflicts and widespread displacement, ensuring equitable access to care has become both more urgent and more complex. Digital innovation, when paired with strong cross-sector partnerships, offers a critical pathway to bridge gaps in access while strengthening the resilience of local health systems. This panel brings together leaders in humanitarian research, digital health, global health, and policy evaluation to explore how innovation can advance equitable care delivery in underserved systems. Together, they'll examine what it takes to build ethical, community-centered partnerships that translate evidence into scalable, sustainable impact.

Keywords: Global Health Equity, Digital Health, Humanitarian Innovation, Sustainable Interventions



MODERATOR

Ingrid T. Katz
MD, MHS

Director of Yale Institute for Global Health;
Chief of Evidence and Program Innovation in the
Bureau of Global Health Security and Diplomacy
at the U.S. Department of State

PANELISTS



Jennifer E. Miller
PhD

Associate Professor of
Medicine at Yale; Board
President of Bioethics
International; Director of
Good Pharma Scorecard



Lynka Ineza
MSPH

Program Manager of Yale
Global Health Leadership
Initiative



Sharon Chekijian
MD, MPH

Associate Professor of Emergency Medicine
Medical Director, Patient Experience,
Emergency Medicine; Medical Director, Yale
New Haven Hospital PA/NP Post-graduate
Training Program, Department of
Emergency Medicine

From Sickcare to Signal Detection: Early Diagnostics & Population Screening at Scale

This session explores the decisions and rationale behind funding, pricing, and scaling of next-generation treatments without destabilizing payer budgets. Panelists examine evolving payment and access models, including recent CMS initiatives like the BALANCE on GLP-1s, which reflect a shift toward a more consumer-oriented healthcare ecosystem with medications being increasingly embedded within platforms that integrate telehealth, retail access, and patient experience.

Keywords: Healthcare Financing, Drug Pricing, Value-Based Care, Biotech Innovation



MODERATOR

**Peter Bach
MD**

Chief Medical Officer of Delfi Diagnostics

PANELISTS



**Cary Gross
MD**

Professor of Medicine and Epidemiology at Yale; Founder and Director of Cancer Outcomes, Public Policy and Effectiveness Research (COPPER) Center



**Chul S. Hyun
MD, PhD, MPH**

Associate Professor of Internal Medicine at Yale; Director of Gastric Cancer Prevention and Screening Program at Yale



**Dawn Mattoon
PhD**

CEO of Mercy BioAnalytics Inc



Tanmay Adya

Head of Health Plan Product at Arlo

Climate Change and Resilience: Forward-Thinking Solutions

As climate change accelerates, health systems must pivot from reacting to crisis toward building durable resilience for communities most at risk. This session examines how climate-driven health threats intersect with equity, infrastructure, and governance and what it will take to redesign systems capable of protecting people in an increasingly unstable world.

Keywords: Climate & Sustainability, Health System Resilience, Environmental Justice, Disaster Preparedness



MODERATOR

Aline Maybank
MPH

Research Associate, Department of Environmental and Occupational Health, Milken Institute School of Public Health

PANELISTS



Colleen M. Fitzpatrick
MD, MPA

Surgical Quality Officer at Cohen Children's Medical Center; Pediatric Surgeon and Associate Professor of Pediatrics and Surgery, Northwell Health's Cohen Children's Medical Center, Zucker School of Medicine



Shalini Shah
DO

Assistant Director of the Pediatric Environmental Health Center at the Boston Children's Hospital



Muoi A. Trinh
MD

Medical Director of Environmental Sustainability for the Mount Sinai Health System

Aging in America, Rebuilt for Home: Tech-Enabled Long-Term Care

As the U.S. population ages, healthcare leaders must rethink how care for older adults is delivered beyond traditional clinical settings. This panel explores how home-based care models are being built and scaled in practice, drawing on perspectives from program leadership, frontline care, investment, and innovation. Speakers will discuss workforce redesign, value-based care, and whole-person care, and the emerging role of technology and decision support.

Keywords: Aging Population, Home-Based Care, Remote Monitoring, Care Delivery Innovation



MODERATOR

Hemali Sudhalkar
MD, MPH, SFHM

Regional Medical Director of Hospital Strategic Initiatives for The Permanente Medical Group

PANELISTS



Scott LaRue
MBA, RD

President and CEO of ArchCare



Namita Seth Mohta
MD

Executive Editor, NEJM Catalyst Faculty, Navigating Aging and Illness, Ariadne Labs
Assistant Professor, Harvard Medical School



Lady Angela Wahleithner
DNP, MSN, RN, NEA-BC, FABC

Vice President, National Advanced Care at Home for Kaiser Permanente



Alexi Nazem
MD, MBA

General Partner at AlleyCorp



As an independent chartered chapter of the American College of Healthcare Executives, the **Connecticut Association of Healthcare Executives (CTAHE)** is authorized to award a total of 5.5 hours of ACHE Qualifying Education credits toward advancement or recertification in the American College of Healthcare Executives. Participants in this program who wish to have it considered for ACHE Qualifying Education credit should list their attendance when they apply to the American College of Healthcare Executives for advancement or recertification.

YALE INNOVATION SUMMIT

OPEN TO FOUNDERS, INVESTORS,
CREATORS AND INNOVATORS EVERYWHERE.

MAY 27 - 28, 2026

DISCOVER. CONNECT. BUILD. FUND.



2 DAYS
6 TRACKS
300+ VENTURES
\$500K IN AWARDS

Yale

YALE
VENTURES



Yale SCHOOL OF
MANAGEMENT

Thank You
to the Yale School of Management MBA for
Executives Program for their guidance and support.

THANK YOU FOR JOINING US

Healthcare is changing — and so are the conversations we need to have about it. The Yale Healthcare Conference extends its deepest gratitude to everyone who joined us for **Healthcare Leadership in a Time of Accelerating Change**. Your presence, perspectives, and engagement made this year's conference a truly exceptional gathering of minds.

From the policy debates reshaping regulatory authority to the technologies redefining the patient experience, this year's dialogue reflected the full complexity of a healthcare system in transformation. Together, we explored the leadership, business, and technological challenges of 2026. More importantly, we began charting pathways toward solutions grounded in value, safety, and patient-centered care.

We are deeply grateful to all of this year's speakers, as well as the healthcare organizations, faculty, and partners at Yale and beyond whose support made this day possible. Your commitment to advancing meaningful, equitable, and responsible change in healthcare is what makes this conference worth having. The work doesn't end here. We hope the ideas sparked today carry forward into your organizations, your research, and your communities.

With Gratitude,
The Yale Healthcare Conference Executive Committee



THANK YOU

With sincere appreciation, we thank the 22nd Annual Yale Healthcare Conference speakers for lending their voices, expertise, and invaluable perspectives to this year's program.

Your generosity of time and thought is what brings this conference to life, and what makes every conversation in the room worth having.

KEYNOTES

Farzad Mostashari
Ingrid T. Katz

Reshma Ramachandran
Sejal Hathi
Jason L. Schwartz
Xiaoyan Huang
Prathibha Varkey
Jan-Felix Schneider
Bhramar Mukherjee
Luca Maini
Michael Hund
Kasia Lipska
Anup Sabharwal
Nicola Hawley
Wendy Barr
Bridget Basile

Valerie Thomas
Jennifer Miller
Sharon Chekijian
Lynka Ineza
Peter Bach
Dawn Mattoon
Chul S. Hyun
Tanmay Adya
Cary Gross
Aline Maybank
Shalini Shah
Colleen M. Fitzpatrick
Muoi A Trinh
Hemali Sudhalkar
Lady Angela Wahleithner
Scott LaRue
Alexi Nazem
Namita Seth Mohta

THANK YOU

We thank the following staff and faculty members at Yale for their unwavering support and invaluable advice in making this event a success.

Adrienne Gallagher
Amanda Mordente
Ashley Van De Bogart
Becca Byrd
Ben Mattison
Carolyn Czarniak Cummings
Christine Jolly
Claire Masters
Claire Yang
Dawn Allen
Dean Anita Sharif-Hyder
Dean Kerwin K. Charles
Dean Megan L. Ranney

Dean Nancy J. Brown
Debra Soulsby
Froilan Cruz
Gladys Mercado
Gregory Mouning
Hal Schwartz
Isabel Bachiller-Guerrero
Jason Kroon
Johanna Tondalo
Katie Roman
Lauren Zimmerman
Leigh Roberts
Lohe Pepicelli

Meredith Crawford
Nicole Romeos
Professor Leslie Curry
Rachel Kinney
Rebecca Udler
Rémi Moët-Bonaparte
Richard Rodriguez
Robert Dietz
Ryan Cozzubbo
Stacey Tuttle
Sheril Holbrook
The Family of John D. Thompson
... **and many more!**

In recognition of the fact that the success of today's conference is profoundly rooted on the accomplishment of our past Co-Chairs, we'd like to thank the organizers of our previous conferences.

2025: Cecilia Lee MPH '25, Cecil Ehirindu MBA/MPH '27
2024: Rabeea Shaikh MPH '24, Chloe Yang MBA/MPH '24
2023: Michaela Barker, MBA/MPH '24; Jun Park, MPH '23; Grayson Warrick, MBA '23
2022: Daisy Bourne, MPH, MBA '22; Lydia Li, MPH '22; Hil Moss, MPH, MBA '22
2021: Aneta Gasiewska, MPH, MBA '21; Alexandra Mountford, MSN '21
2020: Alexandra Knopf, MPH '20; Jenne Lahov, MSN '21; Gus Roman, MPH, MBA '20
2019: Jane Wiedenbeck, MBA '19; Mike Yepes, MPH '19

2018: Vivian Nguyen, MPH, MBA '19, Avi Tutman, MPH, MBA '18
2017: Lisa Carley, MPH, MBA '17
Amy Woodrum, MPH, MBA '17
2016: Courtney Bannerot, MPH, MBA '16; Freddy Zhang, MBA '16
2015: Maggie Schnog, MBA '15; Gregory Whitehouse, MBA '15
2014: Ariel Levin, MBA '14; Britt Sandler, MD, MBA '16; William Shaw, MBA '14
2013: Giselle Crosa, MPH, MBA '14; Yelena Yakunina, MBA '13
2012: Dan Gong, MD '14; Joe Hatton, MBA '12
2011: Jill Seidman, MPH '11; Hiromi Yoshida, MD, MBA '11

2010: Diwen Chen, MPH '10; Sachin Shah, MD '11; Randi Wiggins, MBA '10
2009: Robert Stavert, MD, MBA '09; David Wagner, BA '09
2008: Benjamin Elkins, BA, MPH '09; Krishan Soni, MD, MBA '08
2007: Alexandra Beale, MPH, MBA '08; Victoria Potterton, MD, MBA '07
2006: Kevin Giordano, MBA '06; Vipran Nikore, MBA '06; Grace Ruben, MBA '06

2005: The Founding Members
Eric Anderson, PhD, MBA '07; Paul Coggin, MPM '95; Samuel A. Forman, MD, MBA '95; Laura Hill, MPH, MBA '06; Julie Huang, MPH, MBA '95

THANK YOU

We are proud and honored to be supported by our Advisory Board, a group of talented and accomplished luminaries in the healthcare and life sciences industry.

The Board, headed by our faculty advisor, Dr. Howard Forman, meets monthly with the Co-Chairs and the Student Executive Committee of the Conference to receive updates and to provide valuable advice to the planning process.

FACULTY DIRECTOR

Howard P. Forman, FACR, MD, MBA

Professor of Diagnostic Radiology; Faculty Director, Finance at the Department of Radiology and Biomedical Imaging
Yale School of Medicine
Professor of Public Health (Health Policy); Director, Health Care Management Program
Yale School of Public Health
Professor of Economics
Yale University
Professor in the Practice of Management; Faculty Founder and Director, MD/MBA Program; Director of Healthcare Curriculum, MBA for Executives Program; Special Advisor and Co-Founder, Pozen Commonwealth Fund Fellowship in Health Equity Leadership Program
Yale School of Management

Ramon Soto, MBA

Senior Vice President; Chief Marketing and Communications Officer
Northwell Health

Ingrid Nembhard, PhD, MS

Fishman Family President's Distinguished Professor; Professor of Health Care Management; Professor of Management (Organizational Behavior)
Wharton School of the University of Pennsylvania

Greg Licholai, MD, MBA

Chief Medical Officer
Syneos Health
Co-Director of Yale Center for Digital Health and Innovation
Lecturer in the Practice of Management
Yale School of Management

Andrew Bhak

Managing Director and Head of Healthcare Investment Banking Group
BMO Capital Markets

Robert Galvin, MD, MBA

Executive Advisor, The Blackstone Group
CEO, The Right Doctor
Professor Adjunct of Medicine and Health Policy, Yale School of Medicine

Eric Golding, MD, MBA

Lecturer in the Practice of Management
Yale School of Management

Sandra D. Pham, MBA, MPH

Vice President of Finance, People, and Culture
The Permanente Federation LLC

Clarion Johnson, MD

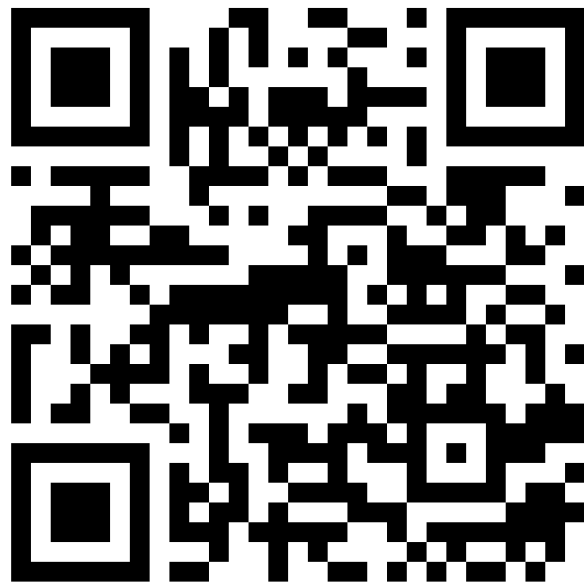
Former Global Medical Director
ExxonMobil Corporation

Amy Woodrum, MBA, MPH

Principal, Chartis

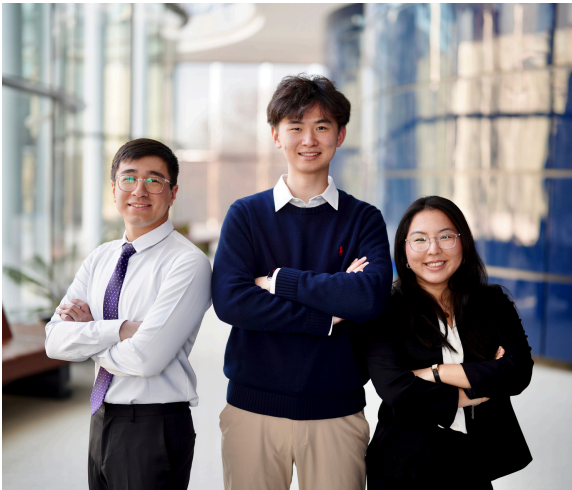
FEEDBACK FORM

**Have any feedback for us?
Please scan the QR Code below
to leave your comments,
questions, and suggestions!**



**Fill out the form for a chance
to win a special prize!**

THANK YOU



STAY CONNECTED WITH US

Follow the
Yale Healthcare Conference
on social media to get the latest
updates each year!



[www.linkedin.com/company/
yale-healthcare-conference/](https://www.linkedin.com/company/yale-healthcare-conference/)



[@yalehealthcareconference](https://www.instagram.com/yalehealthcareconference)



[@YaleHC](https://twitter.com/YaleHC)



[@yalehealthcareconference](https://www.tiktok.com/@yalehealthcareconference)



YALE
HEALTHCARE
CONFERENCE

**We will see you next year at the
23rd Annual Yale Healthcare Conference
on April 9th, 2027!**



YALE
HEALTHCARE
CONFERENCE



**yalehealthcareconference@yale.edu
www.yalehealthcareconference.com**

**Edward P. Evans Hall
Yale School of Management
165 Whitney Avenue
New Haven, CT 06511**